Directors, Audit & Supervisory Board Members and Operating Officers (As of June 23, 2016)

Directors



Representative Director, President and CEO General Manager of Global Business HQ In charge of East Asia

Takakazu Uchiyama

Jul. 2005 Chief executive officer (current) Jun. 2002 Representative director and president (current) Apr. 1976 Joined the company



Executive Vice President General Manager of Japan Business HQ General Manager of Production HQ

Iwataro Sekiguchi Apr. 2010 Representative director (current)

Apr. 2007 Vice president (current) Apr. 1974 Joined the company



Director In charge of South Asia Narayanapillai Sugumaran

Jun. 2012 Director of the company (current) Apr. 2012 Senior executive operating officer (current) Jul. 1974 Joined Fujitec Singapore Corpn. Ltd.



Director Deputy General Manager of Global Business HQ General Manager of Global Operations In charge of China Deputy General Manager of Japan Business HQ General Manager of Materials

Takao Okada

Jun. 2012 Director of the company (current) Apr. 2012 Senior executive operating officer (current) Apr. 1976 Joined the company



Outside Director Hisao Shigekane

- Jun. 2014 Director of the company (current) Jun. 2014 Outside Director of Tsukishima Kikai Co., Ltd. (current)
- Jun. 2014 Counselor, Fuji Electric Co., Ltd. (current)
- Apr. 1974 Joined Fuji Electric Manufacturing Co., Ltd. (currently Fuji Electric Co., Ltd.)



Outside Director Yasuo Hanakawa

- Jun. 2007 Director of the company (current)
- Apr. 2004 Professor at the Faculty of Accounting & Finance of Nagoya University of Commerce & Business Sep. 2003 Professor at the Faculty of Management of Nagoya
- University of Commerce & Business Jun. 1998 Managing Director of Nissay Asset Management Corporation
- Jun. 1997 Managing Director of Dai-ichi Securities Co., Ltd.



Outside Director Terumichi Saeki

- Mar. 2016 Outside Audit & Supervisory Board Member of Toyo Tire & Rubber Co., Ltd. (current)
- Jun. 2014 Director of the company (current)
- Jun. 2012 Outside Audit & Supervisory Board Member of Watabe Wedding Corporation Jun. 2010 Outside Director of IwaiCosmo Holdings, Inc. (current)
- Apr. 1968 Registered as an attorney (Osaka Bar Association)

Audit & Supervisory Board Members

Audit & Supervisory Board Member (Standing)

Haruo Inoue

Jun. 2016 Audit & Supervisory Board Member of the company (current) Apr. 2009 Operating officer of the company Apr. 1976 Joined the company

Outside Audit & Supervisory Board Member (Standing)

Kenichi Ishikawa

Jun. 2014 Audit & Supervisory Board Member of the company (current) Apr. 1985 Joined Daiwa Bank, Ltd. (currently Resona Bank, Ltd.)

Outside Audit & Supervisory Board Member

Masanobu Nakano

- Jun. 2007 Audit & Supervisory Board Member of the company (current) Mar. 2005 Established tax accounting corporation, TAS representative member (current)
- Oct. 2002 Registered as a tax accountant (current)
- Oct. 1975 Registered as a certified public accountant (current)

Outside Audit & Supervisory Board Member

Tatsuo Ikeda

- Jun. 2016 Audit & Supervisory Board Member of the company (current) Nov. 2005 Registered as an attorney (current)
- Apr. 2004 Professor at the Osaka University Law School (current)

Operating Officers

| President and CEO | Takakazu Uchiyama* |
|---|---------------------------|
| Executive Vice President and Operating Officer | Iwataro Sekiguchi* |
| Senior Executive Operating Officer | Narayanapillai Sugumaran' |
| Senior Executive Operating Officer | Takao Okada* |
| Executive Operating Officer | Keiji Tsuyama |
| Executive Operating Officer | Katsuji Okuda |
| Executive Operating Officer | Yoshiichi Kato |
| Executive Operating Officer | Takashi Asano |
| Executive Operating Officer | Yasuo Utsunomiya |
| Operating Officer | Junji Kajita |
| Operating Officer | Masahiro Tagawa |
| Operating Officer | Masayoshi Harada |
| Operating Officer | Yasuyuki Uchiyama |
| Operating Officer | Kunihiko Tsutsui |
| Operating Officer | Hisao Izuhara |
| Operating Officer | Masashi Tsuchihata |
| Operating Officer | Kenji Tomooka |
| Operating Officer | Asami Araki |

* Concurrently serving as directors